Value-Driven Care:

Oral Health Care System Alignment to Right-Size Equity

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Understanding "Value-Driven" Care

- Irrespective of administrative model and current payment design, practices can develop "value-driven" oral health care models that improve outcomes, lower costs, improve consumer and provider experience, and increase efficiencies.
- Both value-based care AND value-driven care require a focus on the "Quadruple Aim"





Elements of Value-Driven Care

Value-driven care can take many forms, including but not limited to:

- Being prevention-focused
- Supporting personalized care through risk assessment
- Utilizing efficient and cost-effective care delivery modalities, such as minimally invasive care (MIC) and teledentistry
- Pursuing health care integration
- Engaging in motivational interviewing
- Supporting shared decision-making
- Seeking consumer experience and reported outcomes feedback for continued value-alignment between consumer and provider



Implementing Value-Driven Care How to Make the Shift





Risk Assessment



- Caries, Periodontal, and Social Risk
 - The cornerstone to understanding patient population, their needs, and opportunities to create individualized care plans
- Risk stratified management = "the process of using the patient's risk status to direct and improve care that prevents acceleration to higher risk categories and higher associated costs."¹
- ICD-10 codes are essential for understanding risk
- Stratifying patients by risk gives providers better predictability re: anticipated cost of care



Addressing Upstream Factors

- Value-driven care requires addressing upstream factors (e.g., SDOH factors impacting access and outcomes)
 - NCCARE360 and other social support services can be leveraged
 - Care coordination / case management is an effective model





Provider-Patient Shared Decision-Making (SDM)

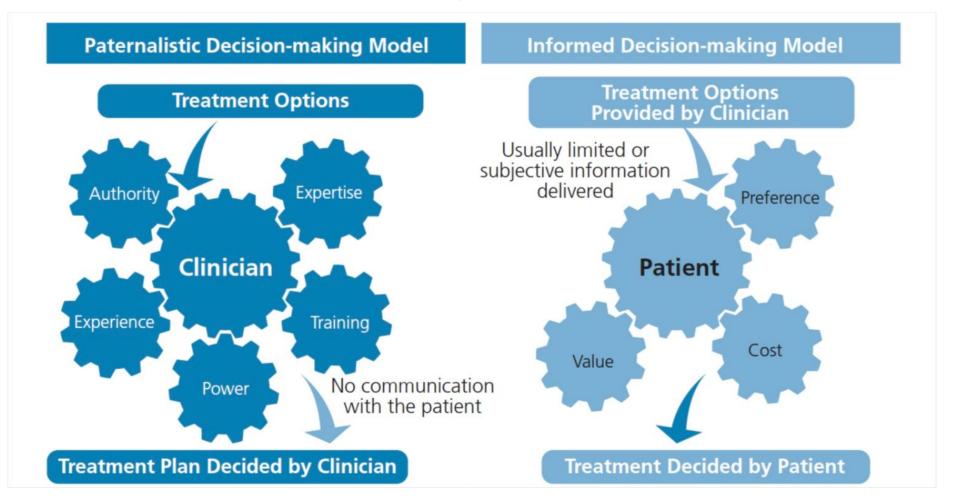
- Involving the patient in treatment planning can improve outcomes and patient and provider experience
 - Long-term, shared decision-making can also reduce cost due to improved patient compliance and a focus on prevention
- "Research indicates patients and clinicians agree that SDM improves the quality of health care."¹
- Motivational interviewing (MI) is an effective method for integrating shared decision-making in clinical practice



¹Kasabreh, N., Dyer, N., & Wang, J. (2020, November 20). Shared Decision-Making in Evidence-Based Dentistry. In *Decisions in Dentistry*.

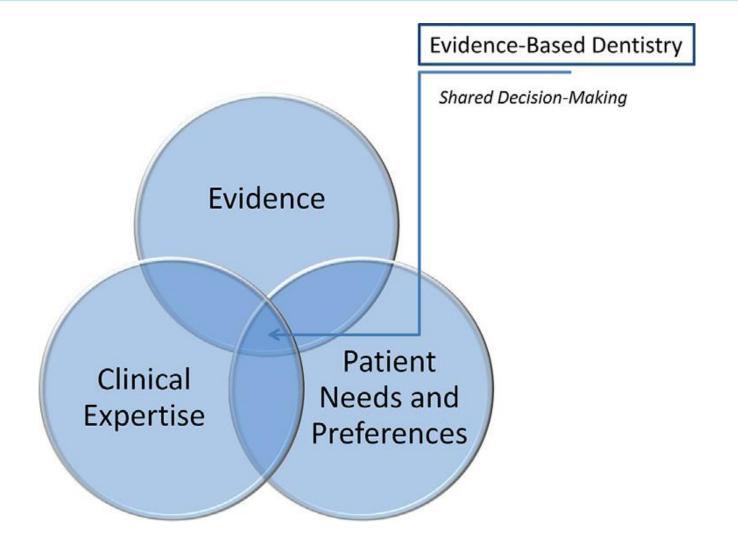


Shared Decision-Making: A Blend of Two Models





Shared Decision-Making in Oral Health Care



Tracy, S. (2014, January). From Bench-Top to Chair-Side: How Scientific Evidence is Incorporated Into Clinical Practice. *Dental Materials*, *30*(1), 1-15.



Right-Sizing Equity Through Patient Experience & Reported Outcomes



- "[The] burgeoning VBP landscape makes it more important than ever to put patients first and listen to their voices. The best way to do this is by bringing patient experience measurement into the digital age with tools that are well-known, widely used, and readily adaptable in health care."1
- "Centering the patient voice in understanding their experience of care is fundamental to both clinical outcomes and quality improvement."²

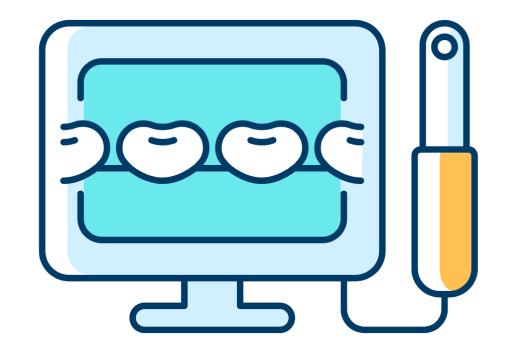
¹Scholle, S., O'Kane, M., & Cotton, P. (2020, December 7). As Value-Based Care and Telehealth Rise, Patient Experience Measurement Desperately Needs an Update for the Digital Age. In *Health Affairs*.

²Karimbux, N., John, M., Stern, A., Mazanec, M., D'Amour, A., Courtemanche, J., & Rabson, B. (2022, October 17). Measuring Patient Experience of Oral Health Care: A Call to Action. In *Journal of Evidence-Based Dental Practice*.



Teledentistry

- Teledentistry has the potential to significantly improve outcomes and reduce costs through:
 - Triage
 - Aftercare
 - Access (e.g., addressing geographic and SDOH-associated limitations)
- Teledentistry can further reduce burden on the broader health care system and lower costs (e.g., by diverting ED visits for nontraumatic dental problems)
- The cost of treating patients via teledentistry is 11% less annually than dental patients seen in person¹



¹CareQuest Institute for Oral Health, *Teledentistry is an Effective Tool to Triage Patients and Save Money*, 2022



Minimally Invasive Care (MIC)

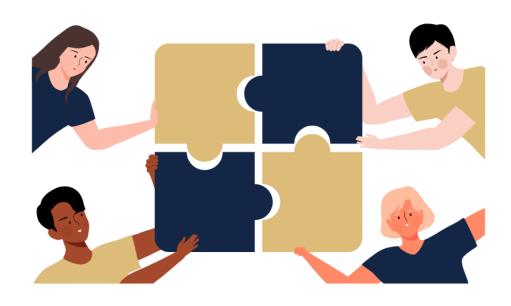
- Advantages to the patient include:
 - Greater control over their oral health by slowing progressive disease effects and creating more time for healthy behavior change
 - Preservation of natural tissues for improved longterm oral health
 - Reduction in pain, fear, and trauma
- Advantages to the provider include cost savings with:
 - Improved overhead management
 - Expanded service delivery
 - Decreased patient infection risk



CareQuest Institute for Oral Health, System Transformation: a Three Domain Framework to Innovating Oral Health Care, 2020.



Integration



- The shift toward value requires taking a holistic view of the patient
- Interprofessional collaboration is essential in treating the "whole patient," improving outcomes and reducing cost
- "Closed loop" referral systems and dental-medical-behavioral health integration can be implemented without a shared EHR, with opportunities including:
 - Care coordination / case management
 - Comprehensive risk assessments
 - Teledentistry

Preparing for the Shift Ahead

Opportunities for Moving Forward





How to Prepare for Value-Based Care

Keys from CHCS*

- 1. Start slowly, move forward incrementally, and make adjustments
- 2. Explore pilots to advance oral health care and VBP goals
- **3.** Build capacity in dental practices to participate in VBP models
- 4. Engage external partners and stakeholders
- 5. Incorporate VBC models into dental and dental hygiene program curricula

^{*}These principles have been incorporated into the ongoing COrHT Initiative in North Carolina



Center for Health Care Strategies, Moving Toward Value-Based Payment in Oral Health Care, 2021



The Bottom Line

"The long-term solution for implementation [of value-based care] includes incorporating population health, aligning with vulnerable populations who require interprofessional collaborations, empowering the patient perspective, creating meaningful metrics, and buy-in at all levels."

Jivraj, A., Barrow, J., & Listl, S. (2022, January). Value-Based Oral Health Care: Implementation Lessons from Four Case Studies. In *Journal of Evidence-Based Dental Practice*.