# Michigan's Managed Care Dental Program & Benefits

Dr. Sandhya Swarnavel Senior Quality Analyst, Managed Care Division
Bureau of Medicaid Care Management and Customer Service
Behavioral and Physical Health and Aging Services Administration
Michigan Department of Health and Human Services



## Michigan's Medicaid Managed Care Dental Program & Benefits

- HEALTHY KIDS DENTAL PROGRAM (Carved out program)
- HEALTHY MICHIGAN PROGRAM DENTAL BENEFITS (Carved in Program)
- **❖ PREGNANT WOMEN DENTAL BENEFITS**



### Efficiencies & benefits in Managed Care

- ❖ Demonstrate to CMS that the quality improvement portions of our managed care program operate within the federal guidelines in 42CFR 438 subparts D and E.
- State is required by CMS to contract with an External Quality Reviewer to oversee the State's Quality strategy and compliance and performance of the Medicaid Health plans and Dental Health plans.



### Common Tools used by Managed Care

- Comprehensive Quality Strategy
- Compliance Review
- ❖ Network Adequacy Standards & Secret Shopper Calls
- Focused Study Site visit
- Quality Rating of the Health plans
- CAHPS Survey (for consumer satisfaction assessment)
- Performance Improvement Projects
- Performance Measure Validation
- Performance Monitoring & Performance Bonus Withhold for the Health plans
- Auto-Assignment Algorithm

### How Managed Care impacts Delivery of Care

Michigan's Fee Schedule <a href="https://www.michigan.gov/mdhhs/-">https://www.michigan.gov/mdhhs/-</a> /media/Project/Websites/mdhhs/Folder50/Folder8/Dental 01012022.pdf ?rev=b6b5b27754b64587af6918bc65befba9

The DHPs may cover additional dental services not included on the MDHHS Dental Fee Schedule.



### **Covered Benefits**

#### The HKD beneficiaries have the following covered services:

- Emergency dental services
- Diagnostic services
- Preventive services
- Restorative services
- Limited adjunctive services
- Endodontic services
- Limited crown coverage
- Prosthodontics
- \* Removable prosthodontics

- Oral surgery services
- Early and Periodic Screening, Diagnosis and Treatment (EPSDT) services
- All medically necessary services



### Non-covered Services

- Orthodontia
- Gold crown, Gold Foil, Inlay, Onlay restorations
- Porcelain Crown, Fixed bridges
- Dental implants
- Cosmetic and elective
- Sports appliances
- \* TMJ services, Bite appliances



### Oral Surgery

- Oral surgical procedures are benefits for all beneficiaries.
- The extraction of teeth for orthodontic purposes is not a benefit.
- Reimbursement for operative or surgical procedures includes local anesthesia, analgesia, and routine postoperative care.
- Surgical procedures such as surgeries of the jaw or facial bones are considered a medical benefit, not a dental benefit.

# State's Experience in rolling out a Managed Care system

- How was it?
- What has changed since the onset of the program regarding fees?
- \* How does the current fee schedule differ from before?
- Anything which was fixed since the initial roll out?



### What is the Patient Experience?: Network Access

| Healthy Kids Dental Program | Number of Dentists | Number of Dental Practices |  |
|-----------------------------|--------------------|----------------------------|--|
| Total Distinct Dentists     | 4099               | 3390                       |  |

- \* Access Ratio: 1:650 with few exceptions
- ❖ 30 Minutes/30 miles ratio except rural areas which is 40 mins/40 miles



### Patient Experience- Timeliness of care Standard

- Dental Plan Appointment and Timely Access to Care Standards
- Emergency Dental Services Immediately 24 hours/day, seven days per week
- Urgent Care Within 48 hours
- \* Routine Care Within 21 business days of request
- Preventive Services Within six weeks of request
- Initial Appointment Within eight weeks of request



### External Quality Review



HKD CAHPS RESULTS

| TOTAL PROPERTY OF THE PROPERTY |        |        |        |                              |                              |  |  |  |
|--|--------|--------|--------|------------------------------|------------------------------|--|--|--|
| Trend Analysis: HKD Program Measures   | 2020   | 2021   | 2022   | Trend Results<br>(2020-2022) | Trend Results<br>(2021-2022) |  |  |  |
| Rating of Regular Dentist  | 71.3%  | 74.4%  | 73.9%  | _                            |                              |  |  |  |
| Rating of All<br>Dental Care   | 73.9%  | 73.9%  | 72.9%  |                              |                              |  |  |  |
| Rating of Finding a Dentist  | 52.6%+ | 51.4%+ | 65.2%+ |                              |                              |  |  |  |
| Rating of<br>Dental Plan   | 70.9%  | 68.3%  | 67.7%  | _                            |                              |  |  |  |

### HKD CAHPS RESULTS

| Trend Analysis:<br>HKD Program<br>Measures | 2020  | 2021  | 2022  | Trend Results<br>(2020-2022) | Trend Results<br>(2021-2022) |
|--|-------|-------|-------|------------------------------|------------------------------|
| Care from Dentists and Staff               | 94.5% | 95.6% | 95.1% |                              | _                            |
| Access to<br>Dental Care                   | 73.5% | 75.0% | 74.1% | _                            | _                            |
| Dental Plan<br>Information<br>and Services | 86.0% | 85.0% | 87.9% |                              |                              |

### HKD CAHPS RESULTS

| Trend Analysis: HKD Program Measures  | 2020  | 2021  | 2022  | Trend Results<br>(2020-2022) | Trend Results<br>(2021-2022) |
|---------------------------------------|-------|-------|-------|------------------------------|------------------------------|
| Care from Regular Dentist             | 94.4% | 96.2% | 94.9% |                              | _                            |
| Would<br>Recommend<br>Regular Dentist | 94.4% | 96.8% | 94.9% |                              | _                            |
| Would<br>Recommend<br>Dental Plan     | 95.6% | 95.4% | 96.6% |                              |                              |

## Performance Monitoring





#### All Medicaid health plans cover medicallynecessary services such as:

- Ambulance
- Chiropractic
- Doctor visits
- Emergency care
- Family planning
- Health checkups for children and adults
- Hearing and speech
- Home health care
- Hospice care
- Hospital care
- Immunizations (shots)
- Lab and x-ray
- Medical supplies
- Medicine
- Mental health
- Physical and occupational therapy
- Podiatry
- Prenatal care and delivery
- Surgery
- Vision

All Medicaid health plans are required to provide the services listed above. Some services are limited. Your doctor or health plan can tell you what Medicaid covers.

Note: The information in this pamphlet was collected from health plans by independent survey companies. The information reported by the health plans was reviewed for accuracy. Information was also collected from health plan members.

#### **Accreditation: Checking for quality**

Accreditation is another way of assessing health plan quality. An outside organization checks to see whether the plan has the right systems and people in place to do a good job providing health care.

**NCQA** – Accredited by the National Committee for Quality Assurance.

For more information, call Michigan ENROLLS at

**1-888-ENROLLS** 

(1-888-367-6557)

OR

1-800-975-7630



| Spanish | ATENCIÓN: si habla español, tiene<br>a su disposición servicios gratuitos<br>de asistencia lingüística. Llame al<br>800-642-3195 (TTY 866-501-5656). |
|---------|--|
| Arabic  | ملحوظة: إذا كنت تتحدث اذكر اللغة، فإن خدمات المساعدة اللغوية تتوافر لك بالمجان. اتصل برقم 3195-642-648 (رقم هاتف الصم و البكم: - 6565-501-866).      |

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You can learn about different programs and services provided by MDHHS, and see the latest news releases about important healthcare issues.

MDHHS-Pub-1313 (3/22)



A Guide to Michigan Medicaid Health



Quality Checkup

January

Not all plans are in every county. Call 1-888-ENROLLS (1-888-367-6557) or 1-800-975-7630 for information.

#### Category Ratings for Michigan Medicaid Health Plans

| Plan                             | Overall<br>Rating* | Doctors'<br>Communication<br>and Service | Getting<br>Care | Keeping<br>Kids<br>Healthy | Living<br>with<br>Illness | Taking<br>Care of<br>Women | Accreditation |
|----------------------------------|--------------------|--|-----------------|----------------------------|---------------------------|----------------------------|---------------|
| Aetna Better Health of Michigan  | ÚÚ                 | ÚÚÚ                                      | ÚÚÚ             | <b>ww</b>                  | ÚÚ                        | ÚÚ                         | NCQA          |
| Blue Cross Complete of Michigan  | ÚÚÚ                | ÚÚÚ                                      | ÚÚÚ             | úúú                        | ÚÚÚ                       | ÚÚÚÚ                       | NCQA          |
| HAP Empowered                    | <b>úú</b>          |  | úúú             | <b>ww</b>                  | ÚÚ                        | ÚÚ                         | NCQA          |
| McLaren Health Plan              | ÚÚÚ                | úúú                                      | ÚÚÚ             | <b>ww</b>                  | ÚÚ                        | ÚÚÚ                        | NCQA          |
| Meridian Health Plan of Michigan | ÚÚÚ                | <b>ÚÚÚ</b>                               | ÚÚ              | úúúú                       | úúú                       | ÚÚÚ                        | NCQA          |
| Molina Healthcare of Michigan    | ÚÚÚ                | <b>úú</b>                                | ÚÚÚ             | ÚÚÚÚ                       | ÚÚ                        | ÚÚÚÚ                       | NCQA          |
| Priority Health Choice, Inc.     | ÚÚÚÚ               | ÚÚÚ                                      | ÚÚÚÚ            | úúúú                       | ÚÚÚÚ                      | ÚÚÚÚ                       | NCQA          |
| UnitedHealthcare Community Plan  | ÚÚÚ                | <b>úú</b>                                | ÚÚÚ             | ÚÚÚÚ                       | ÚÚÚÚ                      | ÚÚÚ                        | NCQA          |
| Upper Peninsula Health Plan      | ÚÚÚÚÚ              | <b>ÚÚÚ</b>                               | ÚÚÚÚ            | úúúú                       | úúúú                      | ÚÚÚÚ                       | NCQA          |

<sup>\*</sup> This rating includes all categories. This rating also includes how the member feels about their plan and the help the member receives from their plan.

Performance compared to the average of all Michigan Medicaid Health Plans:

Above Average

Average

**Below Average** 

#### The categories:

#### **Doctors' Communication and Service:**

Members in the plan believe all of their doctors and healthcare providers do a good job explaining things to them and their children, and that they spend enough time with them and their children.

#### **Getting Care:**

Members in the plan believe they get the care they need for themselves and their children and that they get the care quickly.

#### **Keeping Kids Healthy:**

Children in the plan get regular checkups and important shots that help protect them against serious illness.

#### Living with Illness:

The plan takes care of members with asthma, diabetes and high blood pressure by giving them tests, checkups and the right medicine.

#### **Taking Care of Women:**

Women in the plan get tests for breast and cervical cancer, and for an infection called Chlamydia. These tests help to find these diseases early. This gives women more choices for treatment and a better chance of survival. Moms in the plan also get care before and after their baby is born to help keep mom and baby healthy.

**Accreditation:** Explanations on back cover.

| <b>Evaluation Questions to be addressed by Plan FY22</b>   | Desirable Outcome  | Metric Examples  |
|--|--|--|
| 1. Enrollee Outreach Effectiveness: Does the identified approaches result in successful outreach to Non-utilizers? (non-utilizers for the last 1 year) | Decrease in # of<br>non-utilizers in the last<br>year                | <ul> <li># of non-utilizers in FY20 and compare it to<br/>the numbers from FY22</li> </ul>   |
| 2. Preventive Care Utilization: Does the identified approaches result in an increase preventive dental care utilization?                               | Increase in preventive utilization                                   | <ul> <li># of preventive utilization in FY21 and<br/>compare it to the numbers from FY22</li> </ul>  |
| 3. Health Equity: Is there a disparity in oral health associated to race and ethnicity   | Disparity reduction in oral health in relation to race and ethnicity | <ul> <li>Stratify data by Race, ethnicity and language spoken in FY21 and FY22</li> <li>track progress and discuss the challenges</li> </ul>   |
| 4. Regional Disparity: Is there a regional disparity in oral health outcome?   | Disparity reduction in relation to region.                           | <ul> <li>Stratify data by region in 2021 and FY22</li> <li>track progress and discuss the challenges</li> </ul>  |
| 5. Foster Care children utilization: Is there an increase in diagnostic and preventive utilization in foster care children?                            | Increase in utilization in foster care children                      | <ul> <li># of diagnostic visits in foster care children in FY21 and compare it to FY22</li> <li># of preventive visits in foster care children in FY 21 and compare it to FY 22</li> </ul> |

## **Setting of Target for Performance Measures for the Health Plans**



Performance Goal gets higher every year!



### Performance Bonus

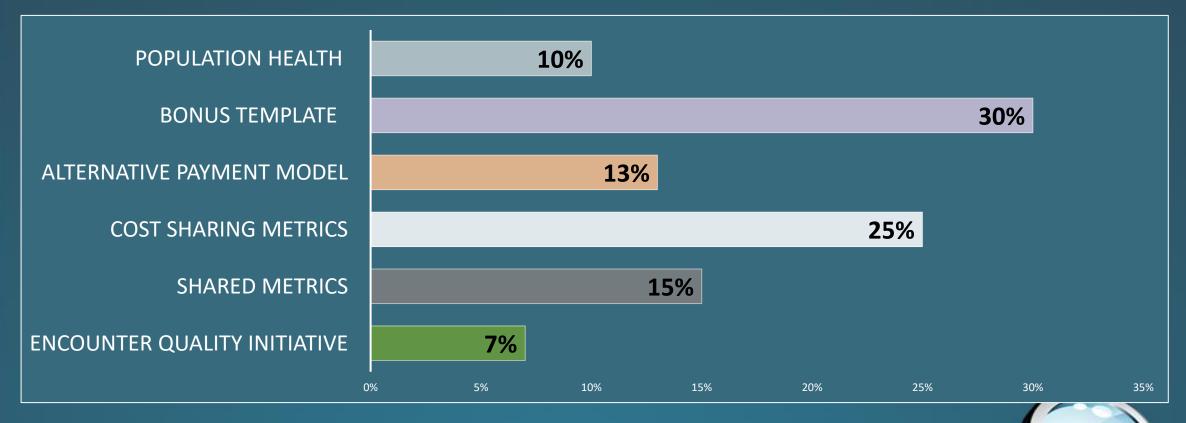


### QIPD Performance Bonus Incentives

Performance Incentive Program for Managed Care Dental Programs and Benefit plans:

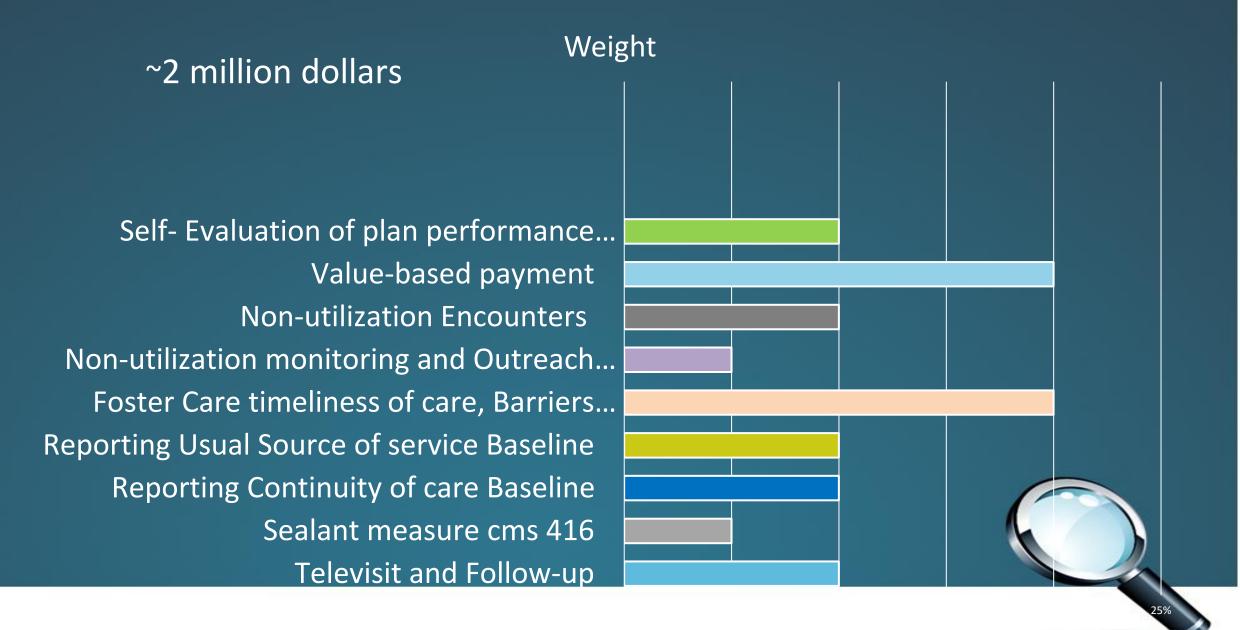
- ❖ Bonus dollars funded through 1% capitation withhold for HKD program which is about ~ 2 Million Dollars for HKD Contract.
- ❖ Bonus Dollars funded through 2% capitation withhold for HMP Dental Benefits and Pregnant Women Dental Benefits for the CHCP contact for cost-sharing metrics (25%). The Dental portion of the cost-sharing metrics is approximately about 7 million dollars.

### Medicaid Health Plans- Performance Bonus



Cost Sharing Metrics for Dental Carved in Adult HMP benefit ~ 7 million\$

### HKD Dental Health Plans- Performance Bonus



#### Healthy Kids Dental Utilization (all dental benefit managers)

| Fiscal Year           | HKD<br>Enrollment | HKD<br>Beneficiaries<br>with Dental<br>Visits | Count of<br>Dental Visits | Percentage of<br>beneficiaries<br>enrolled in HKD<br>with dental visits | Count of Dental Visits per HKD beneficiary with dental visits |
|-----------------------|-------------------|---|---------------------------|---|---|
| 2019 Total            | 1,221,473         | 538,192                                       | 1,170,091                 | 44.06%  | 2.1741  |
| 2020 Total            | 1,187,856         | 428,614                                       | 845,669                   | 36.08%  | 1.9730  |
| 2021 Total            | 1,198,445         | 481,156                                       | 1,046,834                 | 40.15%  | 2.1757  |
| 2019 - 2020<br>Change | -2.75%            | -20.36%                                       | -27.73%                   | -18.11%   | -9.25%  |
| 2020 – 2021<br>Change | 0.89%             | 12.26%  | 23.79%                    | 11.27%  | 10.27%  |

The decrease in dental visits is likely due to clinic closures and COVID restrictions postponing non-essential dental procedures during the initial phase of the Public Health Emergency



### Non-Utilization Monitoring and Outreach

| FY21  | Baseline<br>Reporting | Target FY23       |
|---|-----------------------|-------------------|
| TOTAL # ENROLLEES in 834  | 1,109,187             |                   |
| Total # Non-utilizers for the past 24 months extracted from 6009                        | 580,599               |                   |
|   |                       | 15% of non-       |
| Total # outreached in Non-utilizers sample  | 27,213                | utilizers in plan |
| Total # of Unique Encounters in Non-utilizers in FY21                                   | 143,483               |                   |
| % of unique any dental encounters/Total Non-utilizers*100 (unduplicated by Medicaid id) | 24.71%                | 30% per plan      |

❖ What model between HCP LAN category 2 −4 will you be applying for a Value-based payment model?

Required to be a 2b or 2c or higher

Will there be risk adjustment in your financial model?Plans not required to have risk adjustment



How will you attribute the patient to the provider for performance monitoring and incentive purposes?

Attribution is defined as provider locations and not individual providers

❖ Is the State suggesting that a "downside risk" be included in the VBP Provider Scorecard evaluation process? Use of "penalties"?

State is not prescribing a value-based approach, nor does it recommend a downside risk nor does it recommend the use of penalties at this time.

- What expectations/suggested measures does MDHHS have for the plans to implement for the provider score card?
- MDHHS goal for the program is to increase preventive dental utilization. We let the Health plans make decisions where provider incentives might make sense to increase utilization, and how they will implement that.



What expectations/suggested measures does MDHHS have for the plans to implement for the provider score card?

The goal for the program is to increase preventive dental utilization. MDHHS lets the Dental Health plans make decisions where provider incentives might make sense to increase utilization, and how they will implement that.

After the demonstration/testing phase of implementation, is the program and the sentiments included in this statement expected to apply to the entire HKD panel of Providers?

It does not have to be network wide. However, we are requiring DHPs to start testing innovative approaches to increasing utilization.



- Consider provider enrollment targets
- Consider member target increase
- ❖ Track and calculate the amount of VBP to the providers as a percentage of the Capitation payout to the providers



### VBP Model Type

\$

#### **CATEGORY 1**

FEE FOR SERVICE -NO LINK TO QUALITY & VALUE



#### **CATEGORY 2**

FEE FOR SERVICE -LINK TO QUALITY & VALUE

#### A

#### Foundational Payments for Infrastructure & Operations

(e.g., care coordination fees and payments for HIT investments)

#### В

#### **Pay for Reporting**

(e.g., bonuses for reporting data or penalties for not reporting data)

#### C

#### Pay-for-Performance

(e.g., bonuses for quality performance)



#### **CATEGORY 3**

APMS BUILT ON FEE -FOR-SERVICE ARCHITECTURE

#### A

#### APMs with Shared Savings

(e.g., shared savings with upside risk only)

#### В

#### APMs with Shared Savings and Downside Risk

(e.g., episode-based payments for procedures and comprehensive payments with upside and downside risk)

**3N** 

**Risk Based Payments** 

NOT Linked to Quality



#### **CATEGORY 4**

POPULATION -BASED PAYMENT

#### A

#### Condition-Specific Population-Based Payment

(e.g., per member per month payments payments for specialty services, such as oncology or mental health)

#### B

#### Comprehensive Population-Based Payment

(e.g., global budgets or full/percent of premium payments)

#### C

#### Integrated Finance & Delivery System

(e.g., global budgets or full/percent of premium payments in integrated systems)

#### 4N

Capitated Payments NOT Linked to Quality



### Provider Recruiting and VBP Initiative Example

| VBP<br>initiative              | Description<br>Of Program  | Date Program Began or will Begin | % of Medical spend in the contract | # of<br>Participatin<br>g Providers | # of<br>Targeted<br>Enrollees | Region | Outreach   | Metrics  | Program<br>Status | Type<br>of<br>APM |
|--------------------------------|--|----------------------------------|------------------------------------|-------------------------------------|-------------------------------|--------|--|--|-------------------|-------------------|
| New<br>Enrollee<br>Connections | Dental Plan will target HKD providers in County/Region to incentivize increase in preventive dental appointment. | Ü                                | 10%                                | 500                                 | 200,000                       | 10     | <ul> <li>Schedule a dental appointment</li> <li>Appointment Reminders</li> <li>Follow-up call</li> </ul> | • Number of<br>new HKD<br>enrollees<br>who<br>schedule a<br>preventive |                   |                   |

### Results for VBP CY21

| Program/Plans | VBP model Provider |            | Beneficiaries               |
|---------------|--------------------|------------|-----------------------------|
|               |                    | Engagement | Participation               |
| HKD           | 2c                 | 732        | 33,577/1,103,784<br>= 3.04% |



### FY22-FY24 Requirements for DHPs

| • |               | VBP model                     | Provider                              | Provider                       | Beneficiaries        |
|---|---------------|-------------------------------|---------------------------------------|--------------------------------|----------------------|
|   |               |                               | Engagement                            | <b>VBP Payment</b>             | <b>Participation</b> |
| • | FY23          | 2b/2C<br>or higher = 5<br>pts | 5% = 1 pt<br>10% = 2 pts              | 2% of the total payment =5 pts | 10% = 5 pts          |
|   |               |                               | 15 % =3 pts                           |                                |                      |
|   |               |                               | 20% =4 pts<br>25 % & above = 5<br>Pts |                                |                      |
|   | FY24 Proposed | 2b,2c,higher                  | 10% min - 30%                         | 5% of total                    | 15%                  |
|   | FY25          | TBD                           | TBD                                   | TBD                            | <b>TBD</b>           |

### Monthly VBP Reporting Template 1-Excel sheet

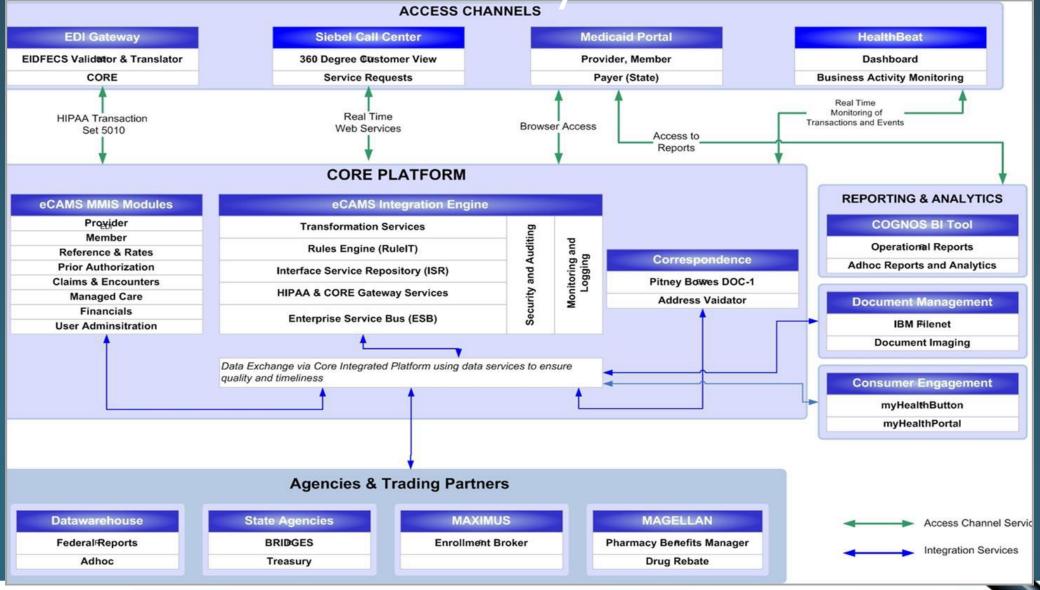
| Provider<br>Name | Provider<br>Location | Number of Members assigned | Number of<br>Members<br>treated | Number of Encounters |
|------------------|----------------------|----------------------------|---------------------------------|----------------------|
|                  |                      |                            |                                 |                      |

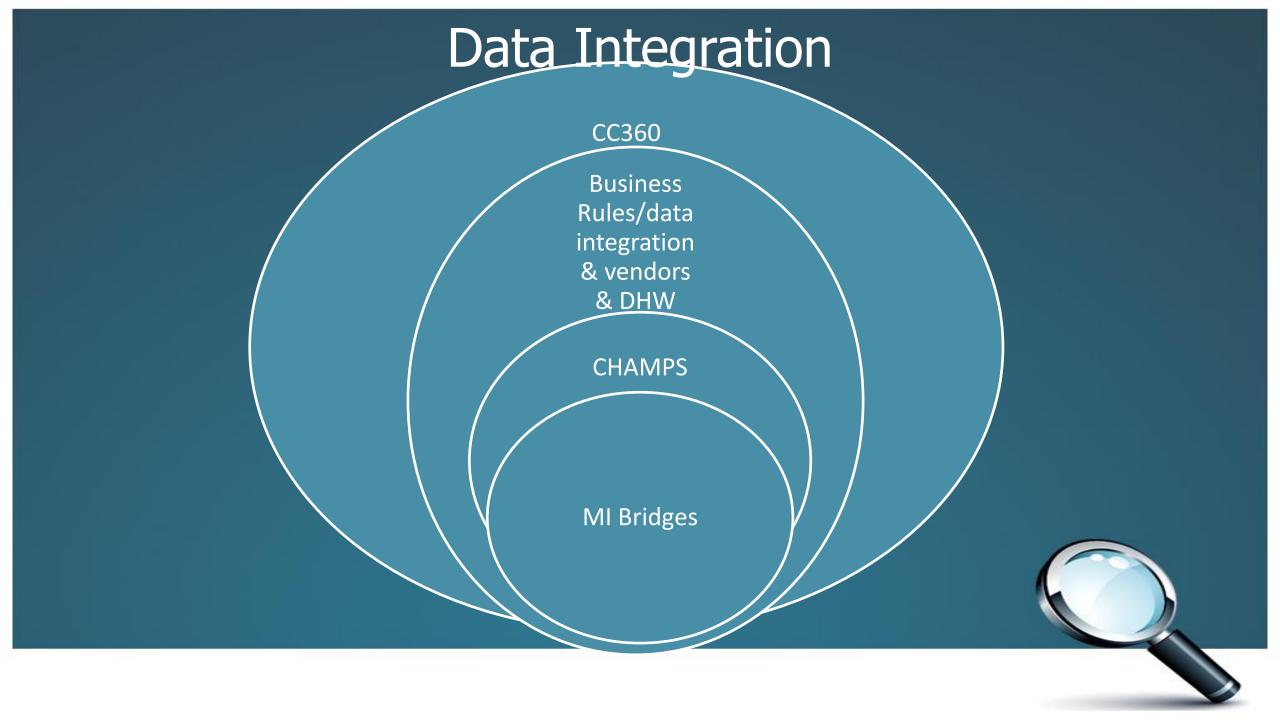
## Monthly VBP Reporting Template 2- Summary

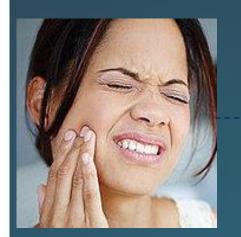
| VBP        | VBP model | # of      | Beneficiaries | VBP Payment | VBP payment |
|------------|-----------|-----------|---------------|-------------|-------------|
| initiative |           | Provider  | Participation | \$ Amount   | % of        |
| name       |           | Locations |               |             | capitation  |
|            |           |           |               |             | payment     |
|            |           |           |               |             |             |
|            |           |           |               |             |             |



**Information Systems** 







**Emergency Department Utilization** 

People seek treatment in a medical facility, such as emergency department or urgent care.

 Analytic tools, services, and system infrastructure

Funding to health departments

Technical assistance training



identified data including chief complaint, diagnosis codes, patient characteristics, and location to state and local health departments or to data aggregators such as Health Information Exchanges.

Medical facility sends de-

Public health departments and Health Information Exchanges contribute data to the NSSP

## Tele-visit and Follow-up (mock data used) Emergency Department Diversion

|              |                      | Follow-Up Visit in  |                  |               |
|--------------|----------------------|---------------------|------------------|---------------|
|              |                      | clinic: in the past |                  |               |
|              |                      | 90 days including   |                  |               |
|              | Same Cohort : Tele-  | the month of        |                  |               |
|              | visit (Count D0140   | reporting unique #  | Any dental visit |               |
|              | once only with place | of Enrollees that   | (Cumulative      |               |
|              | of service )         | received a dental   | Success %        |               |
|              | Report from Unique   | follow-up service   | = Follow-up      |               |
|              | # of Enrollees for   | from the # who      | visit/Tele-      |               |
| Report Month | Tele-visits          | had a tele-visit.   | visit*100)       | Notes/Comment |
|              |                      |                     |                  |               |
| Oct 2022     | 0                    | 0                   | 0                | -             |
|              |                      |                     | 50/200*100       |               |
| Nov 2022     | 200                  | 50                  | =25%             | -             |

### What is needed? Data sharing for Care Coordination

- Stakeholders: MDHHS, Behavioral Health Plans (PIHPS), Medicaid Physical Health plans (MHPs) and a vendor (Optum) developed CareConnect 360 (CC360).
- Goal: To improve care coordination and management for Medicaid integrating data across providers.
- ❖ Use: CC360 provides Medicaid providers with real-time information.
- Helps MDHHS/ Health plans to analyze data to plan quality improvement projects

### What needs improvement?

- Define the role of Dental Health Plans to address Social determinants of oral health
- ❖ Define Community Health Workers and MIHP role for oral health education
- Transportation services
- ❖ Foster Care Children Care coordination and Timeliness of dental appointments
- Expand access to oral health for adults and monitor preventive utilization.

# What is needed for further driving Quality improvement?

- Performance measure Monitoring Report for the HKD program
- Develop Shared metrics for MHPs and DHPs
- Comprehensive Quality Strategy for oral health
- Oral Health Equity Report
- Implement the Consumer guide distribution to the new enrollees
- Auto-Assignment algorithm for dental
- Dental Dashboard



